

# 4Q 2023

**Earnings Presentation** 

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### **Sustainable Value Creation Through Industry Cycles**



EOG is focused on being among the highest return, lowest cost, and lowest emissions producers playing a significant role in the long-term future of energy.



#### **Capital Discipline**

- Premium Hurdle Rate Guides Returns-Focused Investments<sup>1,2</sup>
- Pristine Balance Sheet and Significant Free Cash Flow<sup>2,3</sup> Generation
- Sustainable, Growing Regular Dividend Anchors Commitment to Return Minimum 70% of Annual Free Cash Flow<sup>2,3</sup>
- Reinvestment Pace Supports Continuous Improvement Across Multi-Basin Portfolio



#### **Operational Excellence**

- Organic Exploration Maintains Low Cost, High Quality, Multi-Basin Inventory
- Superior In-House Technical Expertise, Proprietary Information Technology, and Self-Sourced Materials Support Well Performance & Cost Control
- Product, Geographic, and Pricing Diversification Enhances Margins



#### **Sustainability**

- Committed to Safe Operations, Leading Environmental Performance, and Community Engagement
- Strategic Emissions Reduction Pathways



#### Culture

- Decentralized, Non-Bureaucratic Structure Enables Value Creation in the Field, at the Asset Level
- Collaborative, Multi-Disciplinary Teams Drive Innovation
- Technology Leadership and Real-Time, Data-Driven Decision Making

(1) Premium Hurdle Rate of 30% Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs.

- (2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
- (3) Cash provided by operating activities before changes in working capital less CAPEX.

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# 2023 Results and Highlights

Delivered Shareholder Value Through Differentiated Execution



- Realized 31% ROCE<sup>1,2</sup> at \$78 WTI
- Earned \$6.8 Bn or \$11.69/Share of Adjusted Net Income<sup>1</sup>



- Delivered Oil and Total Production Volumes on Target and on Budget<sup>6</sup>
- Reduced Cash Operating Costs and DD&A



- Generated \$5.1 Bn Free Cash Flow<sup>1,3</sup>
- Returned \$4.4 Bn or \$7.46/Share to Shareholders
- Retired \$1.25 Bn Bond at Maturity



- Raised Regular Dividend by 10% to \$3.64/Share<sup>4</sup>
- Executed \$1.0 Bn of Share Repurchases<sup>5</sup>
- Increased Cash Return Commitment to Minimum 70% of Annual Free Cash Flow<sup>1,3</sup>



- Improved Delaware Basin Wolfcamp Well Productivity
- Advanced Utica Play Through Successful Delineation Wells



- Maintained GHG and Methane Emissions Below 2025 Targets
- Achieved Zero Routine Flaring



- (2) Calculated using Net Income (GAAP) vs 27.5% using non-GAAP adjusted Net Income.
- (3) Cash provided by operating activities before changes in working capital less CAPEX.
- (4) Based on indicated annual rate as of November 2, 2023.
- (5) Share repurchases pursuant to the Board-authorized repurchase program.
- (6) Based on midpoint of FY 2023 guidance as of February 23, 2023.

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#### 40 2023

(6) Calculated using constant \$3.35 Henry Hub Natural Gas Price and constant 36% NGL realization, reflecting the average price and realization from 2014-2023.

Cash provided by operating activities before changes in working capital less CAPEX. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

(1) ROCE, a non-GAAP measure, defined and reconciled in accompanying schedules. Does not include the impact of derivative contracts.

### **Premium Investment Supports Through-Cycle Profitability**

#### Premium Investment Strategy Improves ROCE<sup>1</sup> and Free Cash Flow<sup>2</sup> Generation

- Premium Hurdle Rate of 30% Direct ATROR<sup>3,4</sup> at Flat \$40 Oil & \$2.50 Natural Gas
- Significant Reduction in Oil Price Required to Achieve 10% Return on Capital Employed

#### ~10 Billion Boe<sup>5</sup> of Premium Resource Across EOG's Multi-Basin Portfolio

• Deep and Diverse Inventory Supports Cash Flow Generation for Decades

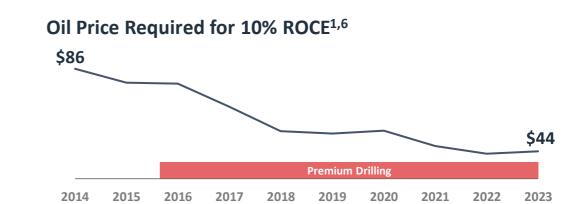
See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

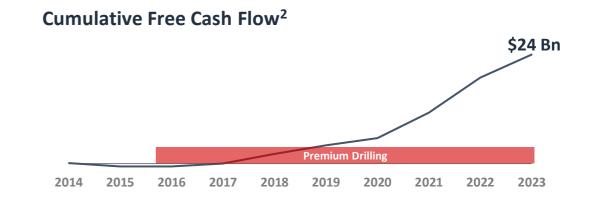
Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs.

- Continue to Improve Inventory Quality and Duration through Exploration and Premium Inventory Conversion
- Does Not Currently Account for Utica Premium Play

Resource potential net to EOG, not proved reserves.

(3)







### **3-Year Scenario Provides Visibility to Shareholder Value Potential**



Cumulative Free Cash Flow<sup>2</sup>

- (1) Scenario assumes \$3.25 Henry Hub natural gas price, low single digit oil growth per annum and high single digit Boe growth per annum.
- (2) Cash provided by operating activities before changes in working capital less CAPEX. See accompanying schedules for reconciliations and definitions of historical non-GAAP measures and other measures. See also "Cautionary Notice Regarding Forward-Looking Non-GAAP Financial Measures" at the end of this presentation.
- (3) ROCE, a non-GAAP measure, defined and reconciled on a historical basis in accompanying schedules. Does not include the impact of derivative contracts. See also "Cautionary Notice Regarding Forward-Looking Non-GAAP Financial Measures" at the end of this presentation.
- (4) Resource potential net to EOG, not proved reserves.
- (5) Cumulative free cash flow of \$18 billion from 2021 to 2023 at an average price of ~\$80 WTI and ~\$4.25 HH.

\$Billion

### 3-Year Scenario: 2024-2026<sup>1</sup> \$12-\$22 Bn

20-30% Avg. ROCE

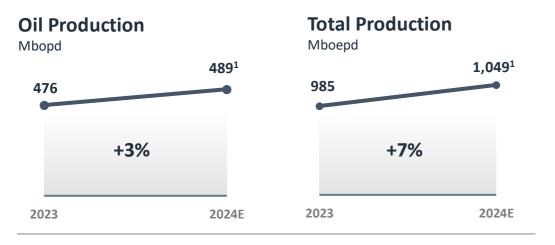
6%+

- \$65 \$85 WTI Range .
- <62% Reinvestment .
- **Current Cost Structure**

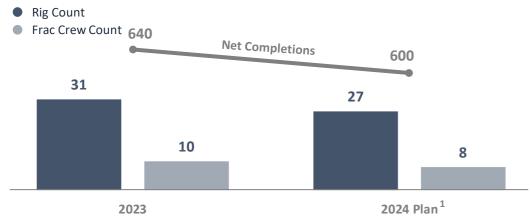
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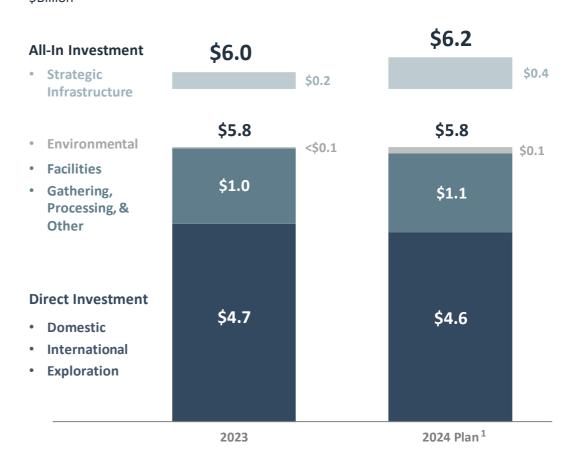
### 2024 Plan – Disciplined, Capital Efficient Reinvestment Across Multi-Basin Portfolio



#### Activity



### Capital Program



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# Strategic Infrastructure Investment Improves Margins and Supports Multi-Decade Growth Potential







Verde Pipeline – 2H 2024<sup>1</sup>

#### South Texas Dorado – Verde Pipeline

- 36" Pipeline Supports Dorado Operations
- Phase 1 Completed 2023; Phase 2 Expected 2H 2024

#### Strategic Considerations<sup>2</sup>

- GP&T Savings and Netback Uplift of ~\$0.50-\$0.60 Per Mcf
- Gulf Coast Market Access and Improves Dorado Breakeven
- 20%+ Rate of Return
- (1) Estimated in-service date. Plant rendering reflects expected operational footprint.

(2) GP&T savings of ~\$0.20-\$0.30 per Mcf currently being realized with phase 1 completion. Full savings of ~\$0.50-\$0.60 per Mcf expected to be realized with phase 2 completion. Anticipated rate of return for life of project.
 (3) Savings expected to be realized upon in-service date. Anticipated rate of return for life of project.



Janus Gas Processing Plant – 1H 2025<sup>1</sup>

#### Delaware Basin – Janus Gas Processing Plant

- 300 MMcfd Plant Supports Permian Operations
- Phase 1 Expected 1H 2025; Phase 2 Optionality

#### Strategic Considerations<sup>3</sup>

- GP&T Savings and Netback Uplift of ~\$0.50 Per Mcf
- Facilitates Marketing Optionality and Enhances Reliability
- 20%+ Rate of Return

#### (1) Contractual sales volume increase contingent upon completion of Cheniere Corpus Christi Stage III project.

(2) EOG revenue net of working interest owner sales volumes and royalty payments.

(3) Brent-linked gas sales 10-year agreement starting 2027; JKM-linked gas sales and HH-linked gas sales 15-year agreement starting upon completion of Cheniere Corpus Christi Stage III project.

### **Gas Sales Agreements Provide Pricing Diversification**

Nearly 1 Bcfd of Firm Sales Tied to LNG Export Pricing

#### **Brent-Linked Gas Sales Agreement**

- Sales volumes of 140 K MMBtu per day linked to Brent
- Additional 40 K MMBtu per day linked to Brent or US Gulf Coast gas index
- 10-year agreement with firm January 2027 start date
- First mover on US sales volumes linked to historically more stable oil indexation

#### Japan Korea Marker-Linked Gas Sales Agreement

- Sales volumes grow from 140 K MMBtu per day to 420 K MMBtu per day under 15-year agreements<sup>1</sup>
- JKM average market price of ~\$17/Mcf from contract inception
- ~\$1.1 Bn cumulative revenue uplift net to EOG from contract inception<sup>2</sup>

#### Henry Hub-Linked Gas Sales Agreement

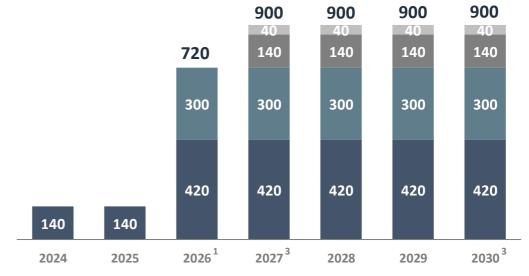
- Sales volumes of 300 K MMBtu per day under 15-year agreements<sup>1</sup>
- Henry Hub-linked pricing removes basis differential adjustments

# Flexibility to Source Contract Volumes from Several Basins Within EOG's Multi-Basin Portfolio

#### Sales Volumes<sup>3</sup>

#### K MMBtu per day

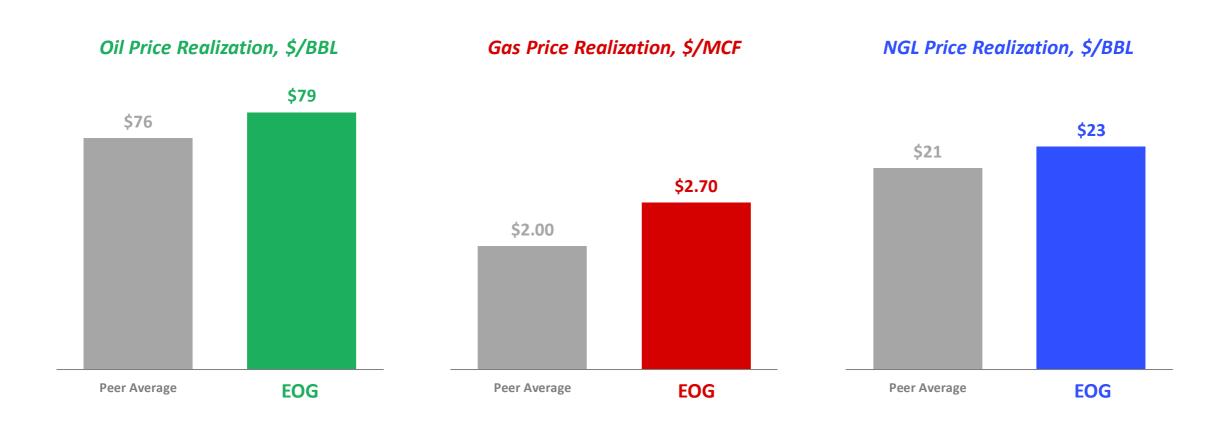
- Linked to Brent or US Gulf Coast Gas
- Linked to Brent
- Linked to Henry Hub
- Linked to JKM or Henry Hub





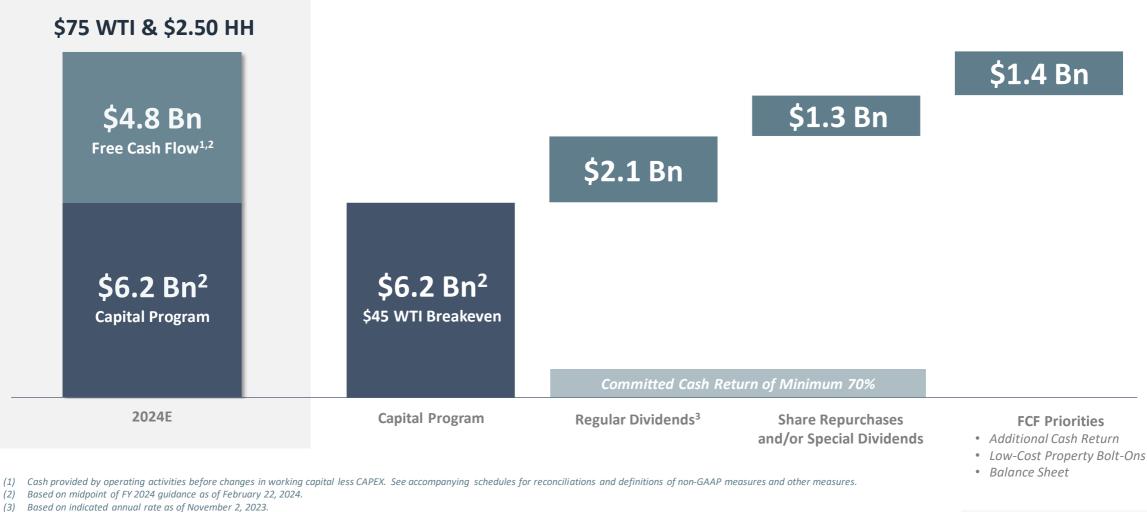
### Peer Leading 2023 US Price Realizations<sup>1</sup>





# Significant Free Cash Flow<sup>1,2</sup> With Low Breakeven

2024 Capital Program Generates \$4.8 Bn Free Cash Flow<sup>1,2</sup> at \$75 WTI



Note: Each \$1 per bbl increase or decrease in wellhead crude oil and condensate price, combined with the estimated change in NGLs price, is approximately \$193 million for pretax cash flows from operating activities. Each \$0.10 per thousand cubic feet increase or decrease in wellhead natural gas price is approximately \$35 million for pretax cash flows from operating activities.

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# Free Cash Flow Priorities Drive Long-Term Shareholder Value



### CASH RETURN COMMITMENT

Minimum 70% of Annual Free Cash Flow<sup>1</sup> Returned to Shareholders

**\$12 Bn+** Returned to Shareholders Since 2021



#### Sustainable Regular Dividend Growth

- Regular Dividend Rate Increased 10% for 2024<sup>2</sup>
- Regular Dividend Yield Leads Broader S&P 500 Average<sup>3</sup>
- Primary Mode of Cash Return to Shareholders



#### **Pristine Balance Sheet**

- Competitive Advantage in a Cyclical Industry
- Provides Backstop for Regular Dividend
- Flexibility to Execute on Additional Cash Returns and Counter-Cyclical Opportunities



#### **Additional Cash Return**

- \$1.5 Bn of Special Dividends Paid in 2023
- \$1.0 Bn of Share Repurchases Executed in 2023<sup>4</sup>
- \$4.0 Bn Remaining Authorization in Place for Opportunistic Share Repurchases



#### **Low-Cost Property Bolt-Ons**

- Evaluate Opportunities to Add Low-Cost Acreage to Multi-Asset Portfolio and Exploration Plays
- No Expensive M&A

- (1) Cash provided by operating activities before changes in working capital less CAPEX.
- (2) Indicated annual rate as of November 2, 2023.
- (3) As of February 20, 2024. See slide 12 for further information.
- (4) Share repurchases pursuant to the Board-authorized repurchase program.

## **Committed to Sustainable, Growing Regular Dividend**

Regular Dividend is a \$2.1 Bn Annual Cash Return Commitment to Shareholders<sup>1</sup>

### **26 Years of Stable and Growing Regular Dividend**

#### Strong Track Record of Delivering Cash to Shareholders Through Price Cycles

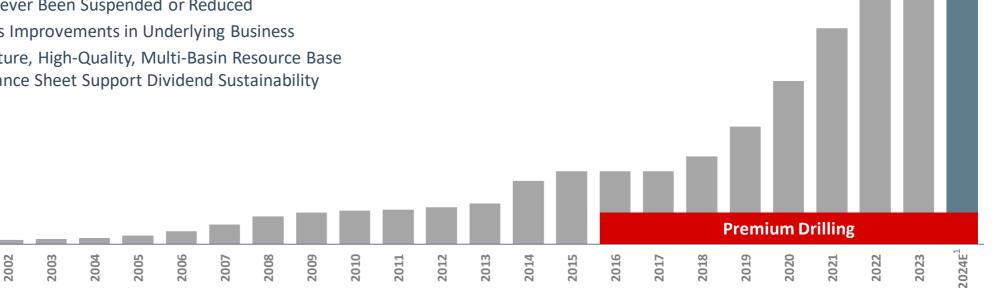
- Regular Dividend Rate Increased 10% for 2024<sup>1</sup>
- Dividend Has Never Been Suspended or Reduced
- Growth Reflects Improvements in Underlying Business
- Low-Cost Structure, High-Quality, Multi-Basin Resource Base and Strong Balance Sheet Support Dividend Sustainability

1999

2000

2001

12





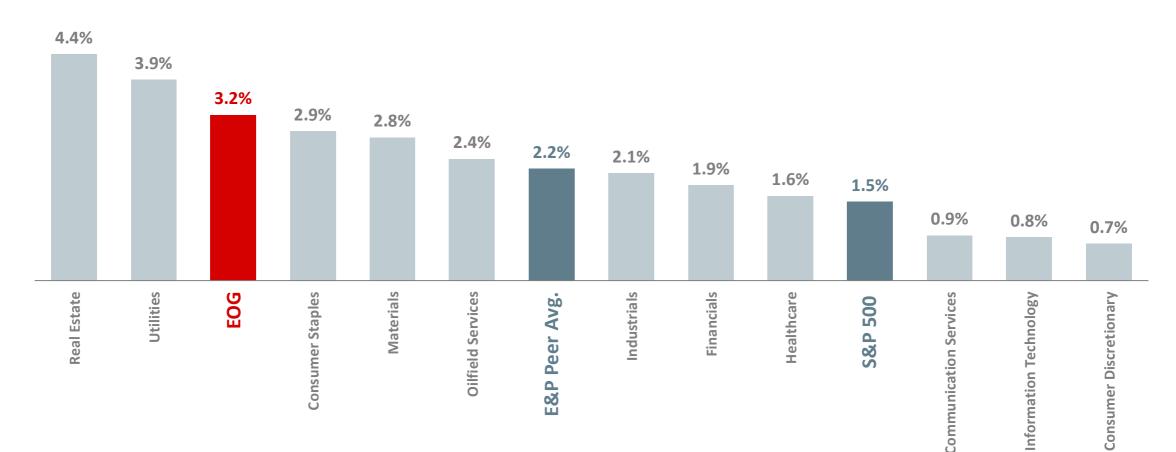
\$3.64

# **EOG Regular Dividend Competes Across Sectors**

Regular Dividend Primary Mode of Cash Return to Shareholders

#### **Regular Dividend Yield**





Note: Data sourced from Factset as of February 20, 2024. Regular dividend yields for S&P 500 sectors calculated as indicated yield for representative ETFs. Oilfield Services includes BKR, HAL, SLB. E&P Peer Avg. includes APA, COP, CTRA, DVN, FANG, HES, MRO, OVV, OXY, PXD. 13

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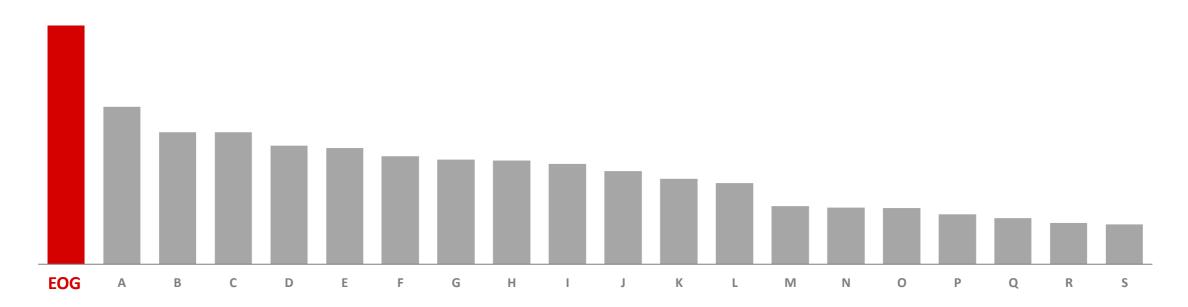
# EOG Leads 2023 "Thousand Club"



600 Wells with 30-Day Peak Rate > 1,000 Boed

#### Wells in "Thousand Club"

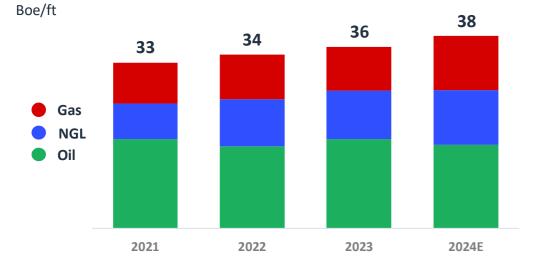
Well Count



Note: Data sourced from AllianceBernstein Research as of February 12, 2024. Thousand Club includes wells with peak 30-day production over 1,000 Boed. Dataset includes ARX, CHK, CIVI, CLR, COP, CTRA, CVE, CVX, DVN, EQT, FANG, MRO, OVV, OXY, PR, PXD, SWN, TOU, XOM.

# **Delaware Basin Wolfcamp Co-Development Strategy**

Maximizing Value Creation Through Package Development



Wolfcamp Avg. 6 Mo. Cumulative Production

#### **Completed Wells by Target**



#### **Disciplined Co-Development Strategy**

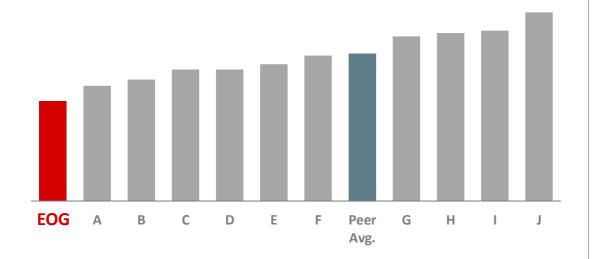
- Package Development Guided by Premium Hurdle Rate
- Improving Performance Through Precision Targeting and Completion Design Optimization
- Lowering Well Costs Through Operational Efficiencies and Longer Lateral Development
- Minimizing Depletion Through Package Development;
   90%+ of 2024 Wolfcamp Packages Target Multiple Zones
- Applying Expertise to Shallow Zone Development for Consistent Premium Returns Across Stacked Pay

## **Peer Leading Delaware Basin Performance**



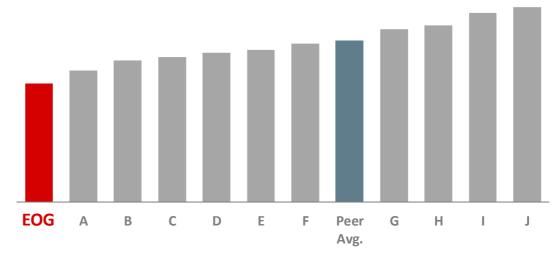
### Well Cost

#### EOG ~30% Lower than Peer Avg.



#### Breakeven Price Oil Price Required for NPV10

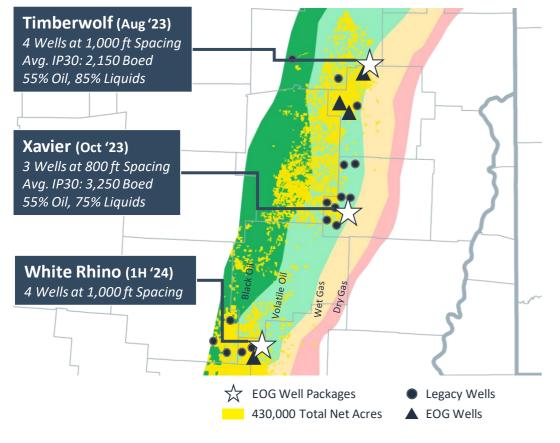
#### EOG ~25% Lower than Peer Avg.



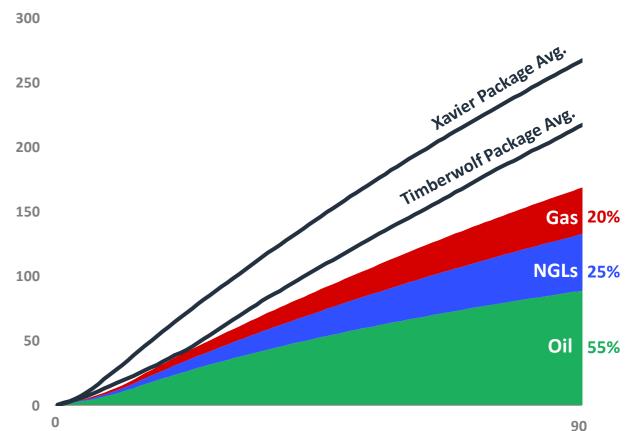
# Strong Utica Results Confirm Premium Play

20 Net Completions Planned in 2024 vs 6 Net Completions in 2023

#### **Utica Package Results**



#### Utica Type Curve & Package Performance



90 Day Cumulative Production, MBoe

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## **ESG Ambitions & Strategy**

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Dedicated to Being a Responsible Operator and Part of the Long-Term Energy Solution

### **ACHIEVED NEAR-TERM 2025 EMISSIONS TARGETS**

### 13.5

GHG intensity rate<sup>1,2</sup> in 2022

**0.06%** methane emissions percentage<sup>2,3</sup> in 2021 ZERO

routine flaring in 2023

# NET ZERO AMBITION **NET ZERO**

Scope 1 and Scope 2 GHG Emissions by 2040

### **EMISSIONS REDUCTION PATHWAYS**



#### Reduce

- Achieved zero routine flaring
- Expanding closed loop gas capture and continuous leak detection (iSense<sup>SM</sup>)
- Minimizing combustion-related emissions through compressor & artificial lift optimization



- Launched carbon capture & storage (CCS) pilot project
- Prioritizing concentrated CO2e emissions locations for CCS
- Evaluating additional CCS locations

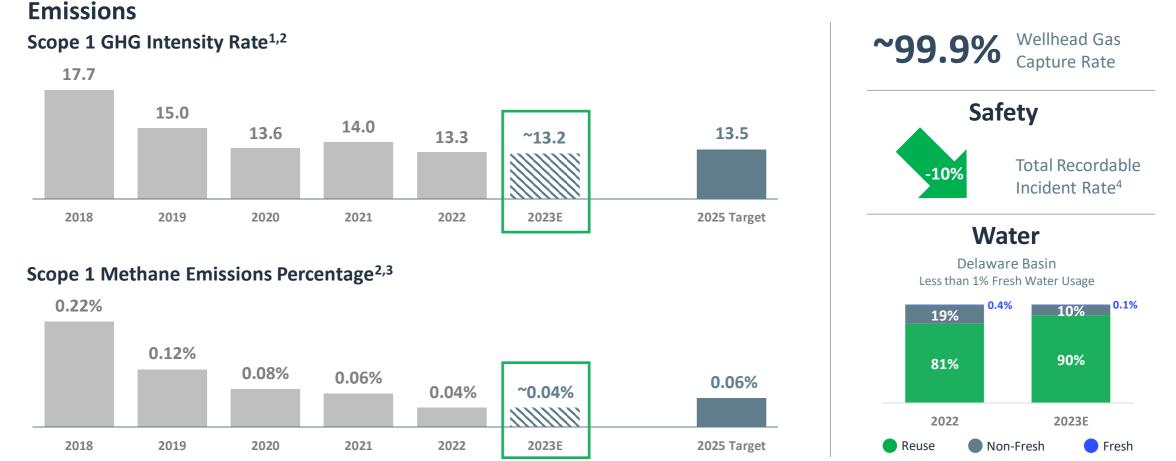


Evaluating projects and other options to offset remaining emissions

<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

 <sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP, but are below the basin reporting threshold and would otherwise go unreported.

<sup>(3)</sup> Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.



(1) Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

(2) Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP, but are below the basin reporting threshold and would otherwise go unreported.

(3) Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.

(4) Incidents per 200,000 hours worked for total U.S. workforce.

Note: The data utilized in calculating these metrics is subject to certain reporting rules, regulatory reviews, definitions, calculation methodologies, adjustments and other factors. These metrics are subject to change, if updated data or other information becomes available. Any updates to these metrics will be set forth in materials posted to the Sustainability section of the EOG website. Comparisons relative to prior year end reflect rounding. 2023 metrics remain subject to final verification.

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# Strong 2023 ESG Performance

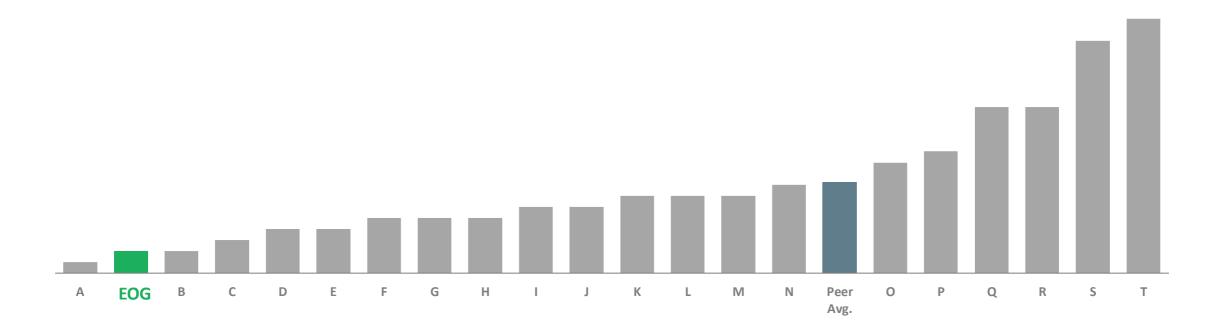


### **Peer Leading Methane Emissions Performance**



#### **Scope 1 AXPC Methane Emissions Intensity**

Metric tons CH4 / MBoe



Note: The chart above is based on company reports and the American Exploration and Production Council (AXPC) ESG metrics framework reporting. Peer group includes operators who reported 2022 metrics based on the AXPC framework and includes APA, AR, AST.L, CHK, CHRD, CIVI, COP, CPE, DVN, EQT, ERF, FANG, GPOR, HES, MRO, OVV, PR, SM, SWN, VTLE. AXPC framework emissions metrics include only emissions from onshore production and gathering and boosting segments reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) under Subpart W. EOG emissions metrics otherwise reported are as defined in the 2022 Sustainability Report and include emissions reported pursuant to GHGRP Subparts C and W and emissions that are subject to the GHGRP but are below the basin reporting threshold.

### Sustainable Value Creation Through Industry Cycles





#### **EOG Culture**

At the foundation of EOG's historical and future success are the employees who embrace and embody the EOG Culture. The company's decentralized, non-bureaucratic structure enables value creation in the field, at the asset level. Every person is a business person first and remains committed to returns, best-in-class exploration, technology leadership, collaborative, multi-disciplinary innovation, and responsible operations. EOG's Culture continues to be the most valuable asset driving a sustainable competitive advantage. Copyright; Assumption of Risk: Copyright 2024. This presentation and the contents of this presentation have been copyrighted by EOG Resources, Inc. (EOG). All rights reserved. Copying of this presentation is forbidden without the prior written consent of EOG. Information in this presentation is provided "as is" without warranty of any kind, either express or implied, including but not limited to the implied warranties of merchantability, fitness for a particular purpose and the timeliness of the information. In no event shall EOG or its representatives be liable for any special, indirect or consequential damages resulting from the use of the information.

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- the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids (NGLs), natural gas and related commodities;
- the extent to which EOG is successful in its efforts to acquire or discover additional reserves;
- the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion and operating costs and capital expenditures related to, and (iv) maximize reserve recovery from, its existing and future crude oil and natural gas exploration and development projects and associated potential and existing drilling locations;
- the success of EOG's cost-mitigation initiatives and actions in offsetting the impact of inflationary pressures on EOG's operating costs and capital expenditures;
- the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, NGLs and natural gas;
- security threats, including cybersecurity threats and disruptions to our business and operations from breaches of our information technology systems, physical breaches of the information technology systems, facilities and infrastructure of third parties with which we transact business, and
  enhanced regulatory focus on prevention and disclosure requirements relating to cyber incidents;
- the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, compression, storage, transportation, refining, liquefaction and export facilities;
- the availability, cost, terms and timing of issuance or execution of mineral licenses and leases and governmental and other permits and rights-of-way, and EOG's ability to retain mineral licenses and leases;
- the impact of, and changes in, government policies, laws and regulations, including climate change-related regulations, policies and initiatives (for example, with respect to air emissions); tax laws and regulations (including, but not limited to, carbon tax and emissions-related legislation); environmental, health and safety laws and regulations relating to disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to and use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas drilling and the calculation of royalty payments in respect of oil and gas production; laws and regulations or restrictions on drilling and completion operations on drilling and completion operations and on the transportation of crude oil, NGLs and natural gas; laws and regulations with respect to financial derivatives and hedging activities; and laws and regulations with respect to the import and export of crude oil, natural gas and related commodities;
- the impact of climate change-related policies and initiatives at the corporate and/or investor community levels and other potential developments related to climate change, such as (but not limited to) changes in consumer and industrial/commercial behavior, preferences and attitudes with respect to the generation and consumption of energy; increased availability of, and increased consumer and industrial/commercial demand for, competing energy sources); technological advances with respect to the generation, transmission, storage and consumption of energy; alternative fuel requirements; energy conservation measures and emissions-related legislation; decreased demand for, and availability of, services and facilities related to the exploration for, and production of, crude oil, NGLs and natural gas; and negative perceptions of the oil and gas industry and, in turn, reputational risks associated with the exploration for, and production of, crude oil, NGLs and natural gas;
- continuing political and social concerns relating to climate change and the greater potential for shareholder activism, governmental inquiries and enforcement actions and litigation and the resulting expenses and potential disruption to EOG's day-to-day operations;
- the extent to which EOG is able to successfully and economically develop, implement and carry out its emissions and other ESG-related initiatives and achieve its related targets, ambitions and initiatives;
- EOG's ability to effectively integrate acquired crude oil and natural gas properties into its operations, identify and resolve existing and potential issues with respect to such properties and accurately estimate reserves, production, drilling, completion and operating costs and capital expenditures with respect to such properties;
- the extent to which EOG's third-party-operated crude oil and natural gas properties are operated successfully, economically and in compliance with applicable laws and regulations;
- competition in the oil and gas exploration and production industry for the acquisition of licenses, leases and properties;
- the availability and cost of, and competition in the oil and gas exploration and production industry for, employees, labor and other personnel, facilities, equipment, materials (such as water, sand, fuel and tubulars) and services;
- the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise;
- weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, liquefaction, compression, storage, transportation, and export facilities;
- the ability of EOG's customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to obtain financing needed to satisfy their obligations to EOG;
- EOG's ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements;
- the extent to which EOG is successful in its completion of planned asset dispositions;
- the extent and effect of any hedging activities engaged in by EOG;
- the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic financial market conditions and global and domestic general economic conditions;
- the duration and economic and financial impact of epidemics, pandemics or other public health issues;
- geopolitical factors and political conditions and developments around the world (such as the imposition of tariffs or trade or other economic sanctions, political instability and armed conflicts), including in the areas in which EOG operates;
- · the extent to which EOG incurs uninsured losses and liabilities or losses and liabilities in excess of its insurance coverage;
- · acts of war and terrorism and responses to these acts; and
- the other factors described under ITEM 1A, Risk Factors of EOG's Annual Report on Form 10-K for the fiscal year ended December 31, 2023 and any updates to those factors set forth in EOG's subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K.

In light of these risks, uncertainties and assumptions, the events anticipated by EOG's forward-looking statements may not occur, and, if any of such events do, we may not have anticipated the timing of their occurrence or the duration or extent of their impact on our actual results. Accordingly, you should not place any undue reliance on any of EOG's forward-looking statements. EOG's forward-looking statements speak only as of the date made, and EOG undertakes no obligation, other than as required by applicable law, to update or revise its forward-looking statements, whether as a result of new information, subsequent events, anticipated or unanticipated circumstances or otherwise.

Historical Non-GAAP Financial Measures: Reconciliation schedules and definitions for the historical non-GAAP financial measures included or referenced herein as well as related discussion can be found on the EOG website at www.eogresources.com.

Cautionary Notice Regarding Forward-Looking Non-GAAP Financial Measures: In addition, this presentation may include or reference certain forward-looking, non-GAAP financial measures, such as free cash flow, cash flow provided by operating activities before changes in working capital and return on capital employed, and certain related estimates regarding future performance, commodity prices and operating and financial results. Because we provide these measures on a forward-looking basis, we cannot reliably or reasonably predict certain of the necessary components of the most directly comparable forward-looking GAAP measures, such as future changes in working capital and future impairments. Accordingly, we are unable to present a quantitative reconciliation of such forward-looking, non-GAAP financial measures without unreasonable efforts. Management believes these forward-looking, non-GAAP measures may be a useful tool for the investment community in comparing EOG's forecasted financial performance to the forecasted financial performance of other companies in the industry. Any such forward-looking measures and estimates are intended to be illustrative only and are not intended to reflect the results that EOG will necessarily achieve for the period(s) periods actual results may differ materially from such measures and estimates.

Oil and Gas Reserves: The United States Securities and Exchange Commission (SEC) permits oil and gas companies, in their filings with the SEC, to disclose not only "proved" reserves (i.e., quantities of oil and gas that are estimated to be recovered) as well as "possible" reserves (i.e., additional quantities of oil and gas that might be recovered, but with a lower probability than probable reserves). Statements of reserves are only estimates and may not correspond to the ultimate quantities of oil and gas that might be recovered, but with a lower probability than probable reserves). Statements of reserves are only estimates and may not correspond to the ultimate quantities of oil and gas recovered. Any reserve or resource estimates provided in this presentation that are not specifically designated as being estimates of proved reserves may include "potential" reserves, "resource potential" and/or other estimated reserves or estimated resources not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. Investors are urged to consider closely the disclosure in EOG's Annual Report on Form 10-K for the fiscal year ended December 31, 2023 (and any updates to such disclosure set forth in EOG's subsequent Quarterly Reports on Form 8-K), available from EOG at P.O. Box 4362, Houston, Texas 77210-4362 (Attn: Investor Relations). You can also obtain this report from the SEC by calling 1-800-SEC-0330 or from the SEC's website at www.sec.gov.